International Journal of Economics, Environmental Development and Society, 2024, 5(3), 316-325.



THE ROLE OF EFFECTIVE LEADERSHIP IN NATIONAL DEVELOPMENT

Sabastine TAGBO Department of Educational Management Faculty of Education, Rivers State University <u>sabastine.tagbo@ust.edu.ng</u> <u>http://orcid.org/0009-0000-2903-6128</u>

Nengi Jessy JAMAICA Department of Educational Management Faculty of Education, Rivers State University jessy.jamaica@ust.edu.ng http://orcid.org/0009-0004-6504-1900

ABSTRACT

This paper explored the critical role of effective leadership in national development. It emphasized that strong leadership is essential for setting a clear vision, making strategic decisions, and inspiring confidence among citizens to work towards common goals. The paper discusses various leadership styles, including transformational, inclusive, and ethical leadership, and how they contribute to national progress. It highlighted the challenges faced by many nations, such as economic inequality, corruption, and inadequate infrastructure, which can hinder development. The authors argued that good governance, strategic planning, and investment in education and infrastructure are crucial for sustainable development. Additionally, the paper outlined the characteristics of effective leaders and the importance of fostering innovation and technology. It concluded by examining the potential disadvantages of national development, such as inequality and environmental degradation, and stresses the need for balanced and inclusive growth.

Keywords: Role, Effective Leadership, National Development.

Reference to this paper should be made as follows:

Tagbo, S., & Jamaica, N. J. (2024). The role of effective leadership in national development. International Journal of Economics, Environmental Development and Society, 5(3), 316-325.

Copyright © IJEEDS 2024 [ISSN: 2992-5614].

INTRODUCTION

Leadership plays a crucial role in driving national development and ensuring sustainable progress. Effective leadership involves the ability to inspire, motivate, and guide individuals and

groups towards achieving common goals and objectives. It requires the ability to make strategic decisions, manage resources efficiently, and foster collaboration and teamwork. A strong leader is able to articulate a clear vision for the future, outlining specific goals and objectives that will propel the country forward. They are able to inspire confidence and trust in their followers, encouraging then to work together towards a common purpose. Effective leaders also possess excellent communication skills, enabling then to convey their vision and goals to a wide audience and garner support for their initiatives (Okpala, 2016).

Good leadership is essential in promoting innovation and creativity, which are key drivers of national development. A leader who is open to new ideas and willing to take calculated risks can pave way for new technologies, industries, and ways of thinking that can drive economic growth and prosperity. Furthermore, strong leadership is crucial in ensuring accountability, transparency, and good governance. Leadership plays a crucial role in facilitating national development by providing direction, vision, and inspiration to the people and institutions of a country.

Effective leadership sets clear goals and vision for the country development. This vision provides a sense of direction and purpose, guiding the efforts of individual and institutions towards achieving common objectives. Strategic decision making, leaders make strategic decisions that impact the countries development trajectory. By making informed choices and prioritizing key areas for investment and growth, leaders can steer the nation towards sustainable development. By setting clear goals and objectives, inspiring confidence in their followers and empowering then to achieve their full potential, visionary leaders can drive innovation, foster creativity and mobilize resources to accelerate progress (Northouse, 2021). Transformational leadership have the capacity to inspire and motivate others to transcend their self-interests and work towards the collective good. By fostering a culture of collaboration, trust, and accountability, transformational leaders can build strong institutions, promote transparency and good governance, and create an enabling environment for sustainable development (Avolio & Yammarino, 2013).

Inclusive leaders embrace diversity, equity, and inclusion as core principles in decision making and policy implementation. By valuing the perspectives and contributions of all stakeholders, including marginalized groups and underrepresented communities, inclusive leaders can ensure that national development initiatives are responsive to the needs and aspirations of the entire population, leading to more equitable and sustainable outcomes. Ethical leadership uphold high standards of integrity, honesty, and transparency in their conduct, recognizing that ethical behavior is essential for building trust, credibility, and legitimacy. By leading by example, promoting ethical values, and holding themselves and others accountable for their actions, ethical leaders can foster a culture of responsibility and integrity that is fundamental to achieving sustainable development goals (Brown & Trevino, 2006). Leadership is a critical determinant of national development, sharping the direction, pace, and quality of progress within a society. Visionary, transformational, inclusive, and ethical leadership are essential for building a strong foundation for sustainable development.

One crucial aspects of leadership for national development is the ability to set a clear vision and goals. Strong leader articulates a compelling vision for the future of the nation and inspire people to work towards achieving common objectives (Hernandez, 2017). By setting clear goals and priorities, leaders can align the efforts of the government, businesses, and citizens towards a shared purpose, driving progress and development. Another important aspect of leadership for national development is the ability to make tough decisions and implement

effective policies. Leaders must be willing to make difficult choices and take bold actions to address pressing issues and challenges facing the nation, whether it is enacting economic reforms, investing in infrastructure, or promoting social welfare programs (Tarbiat & Choichi, 2019).

Leadership is essential for driving sustainable development and progress. Leadership for national development requires a commitment to transparency, accountability, and good governance. Leaders must act in the best interests of the nation, uphold the rule of law, and combat corruption to ensure that resource are used efficiently and effectively for the benefits of all citizens. By promoting good governance practices, leaders can foster trust and confidence in the government and create an environment conducive to development.

National development issues can vary from country to country, but there are some common challenges that many nations face in area of leadership and national development (Hughes et al., 2015). Effective leadership can enhance economic inequality, disparities in income and wealth distribution can hinder development by limiting opportunities for marginalized groups and creating social unrest. Lack of infrastructure, inadequate roads, transportation system, communication networks, and other infrastructure can hinder economic growth and access to basic services.

Corruption can erode trust in government institutions, undermine the rule of law, and divert resources away from development projects. Education and skills gaps a lack of access to quality education and skills training can limit individual ability to participate in the workforce and contribute to economic growth. Environmental degradation, pollution, deforestation, and other environmental issues can have far reaching impacts on developments including ecosystem, reducing agricultural products. In order to appreciate the complexities and nuances of leadership theories in the context of national development, it is essential to delve into the rich tapestry of perspectives that exist within the academic literature.

The role of leadership in steering a nation towards progress and prosperity cannot be underestimated, and it is imperative to critically evaluate the different theories that seek to explain this phenomenon (UNDP, 2016). One of the foundational theories of leadership for national development is the transformational leadership theory. This theory posits that effective leaders inspire and motivate their followers to achieve beyond their own self-interests, and in doing so, contribute to the overall growth and development of the nation. Transformational leaders are known for their charismatic and visionary approach, and their ability to mobilize resources and talent towards a common goal by fostering a sense of shared purpose and collective identity.

LEADERS ADVANCE NATIONAL DEVELOPMENT THROUGH THE FOLLOWING CHARACTERISTIC

Vision and goal setting: A leader must have a clear vision and set achievable goals for the development of the nation. This will serve as a guiding principle for all policies and decision

Strategic planning: A leader must develop a strategic plan that identifies the key areas of focus for national development. This plan should include realistic timelines, resource allocation, and clear implementation strategies

Strong leadership: A leader must have strong leadership skills to inspire and motivate the people to work towards the goal of national development. They must also be able to make tough decision and take responsibility for their actions.

Encouraging innovation and creativity: A leader should encourage innovation and creativity in various sectors such as technology, agriculture, and industry. This will lead to the development of new ideas and solutions to address national issues.

Encouraging private sectors participation: A leader should be able to create an enabling environment for private sectors participation in national development, which includes providing incentives, reducing bureaucratic red tape, and creating a state and predictable business environment.

Investment in infrastructure: A leader should be able to prioritize investment in infrastructure such as roads, ports, airports, and energy to facilitate economic growth and development.

Education and skill development: A leader should invest in education and skill development to create a skilled and qualified workforce. This will lead to higher productivity, economic growth, and improved living standards.

Good governance: A leader should be able to ensure good governance practices, including transparency, accountability, and rule of law. These can foster a conducive environment for investment and development World Bank (2017).

Inclusive development: A leader should be able to ensure that development efforts are inclusive and benefit all segments of society, including marginalized communities. This will promote social cohesion and stability.

International cooperation: A leader must foster good relations with other countries and actively seek international cooperation and partnerships in areas such as trade, investment, and technology transfer to support national development efforts. There are several ways in which leadership can achieve national development. Here are the key element to achieve national development.

- **Investing in education**: Developing a skilled and educated population is essential for a country overall development. According to the World Bank (2017), investing in education can lead to economic growth, poverty reduction, and better health outcomes. This is because education equips individuals with the necessary knowledge and skills to contribute to the economy and society.
- Fostering innovation and technology: Innovation and technology are key drivers of economic growth and development. According to a study by Jones et al. (2020), countries that invest in research and development (RD) tend to have higher productivity and economic growth by promoting an environment that encourages innovation and technology, countries can boost their competitiveness and attract foreign investment.
- **Infrastructure development:** A well-developed infrastructure is crucial for a countries economic growth and development. It enables the efficient movement of goods and

people, reduces transport costs, and fosters trade and investment. According to the Asian Development Bank (2020), investing in infrastructure can generate jobs, increase productivity, and reduce poverty. This is particularly important for developing countries, where inadequate infrastructure can present a major barrier to development.

- **Promoting good governance:** Effective governance is essential for creating an enabling environment for development. According to Glass and Newig (2019), good governance is key to achieving sustainable human development and reducing poverty. This includes ensuring transparency, accountability, and the rule of law, as well as creating an environment that encourages private sectors investment.
- Addressing social issues: Social issues such as poverty, inequality and access to healthcare and education can hinder a countries development. By address these issues, countries can improve the well-being of their citizens and create a more equitable and inclusive society. According to a study by the International Monetary Fund (2021), reducing inequality can contribute to economic growth and reduce poverty. Therefore, investing in social programs and policies can be an effective way to achieve national development.
- **Capacity building and human resource development**: Leaders need to prioritize capacity building and human resource development to enhance skill and capabilities within the nation. Leaders can empower individual to contribute positively to national development by investing in education, training, and skill development (Ololube, 2024).
- **Collaboration and partnerships**: Effective leadership for national development involves collaborating with various stakeholders including governments, civil society organizations, and the private sector. Partnerships bring together diverse.

LEADERSHIP PROMOTE NATIONAL DEVELOPMENT

Effective leadership promotes national development through the following:

Mobilization and coordination: Leaders mobilize and coordinate different sectors of society, including government agencies, private sectors and civil society, to work towards common development goals.

Human capital development: Leaders invest in training, and healthcare to develop skilled and healthy workforce, which is critical for sustainable development

Diplomacy and international relations: Effectives leadership promotes positive diplomatic relations with other countries, which can result in increased trade, investments, and development cooperation.

Environmental sustainability: Leaders promote sustainable development practices to ensure the protection of natural resources and environment for the benefit of current and future generations.

Crisis management. In times of crisis, strong leadership can guide the nation through difficult times and minimize the impact on development efforts.

FACTORS THAT INHIBITS EFFECTIVE LEADERSHIP FOR NATIONAL DEVELOPMENT

Corruption: Widespread corruption can undermine effective leadership by diverting resources and funds away from development initiatives. Corrupt leaders may prioritize personal gain over the needs of the nation, hindering progress and growth.

Lack of vision and strategic planning: Leaders who do not have a clear vision for development and fail to create strategic plans to achieve national goals may struggle to drive meaningful progress.

Poor governance: Weak governance structures, lack of accountability, and ineffective decisionmaking processes can hinder leadership efforts to promote national development.

Political instability: Countries facing political instability, frequent changes in leadership, or civil unrest may struggle to maintain continuity in development initiatives and implement long term plans.

Incompetent leadership: Leaders who lack the necessary skills, knowledge, or experience to effectively lead and inspire change can stifle progress and development efforts.

DISADVANTAGE OF LEADERSHIP FOR NATIONAL DEVELOPMENT

Poor Communication: Ineffective leaders may struggle with communication, leading to misunderstandings, lack of clarity, and decreased moral among team members.

Micromanagement: Some leaders tend to micromanage tasks, stifling creativity, autonomy, and growth among team members, leading to disempowerment and disengagement.

Resistance to Change: Ineffective leaders may resist change, hinder innovation, and impede progress, leading to stagnation and missed opportunities for growth and improvement.

Lack of Accountability: Poor leadership can result in a lack of accountability, transparency, and integrity, eroding trust within the organization and hindering overall performance and effectiveness.

IMPORTANCE OF NATIONAL DEVELOPMENT

National development plays a crucial role in the progress and prosperity of a country (Ravindran, 2020). It encompasses various aspects such as economic growth, social well-being, infrastructure development, and environmental sustainability. In this research we will delve into the significance of national development and discuss how it contributes to the overall advancement of a nation:

Economic Growth: National development is closely linked to economic growth. A country that focuses on enhancing its economic capabilities through industrialization, innovation, and investment opportunities is likely to experience increased prosperity and standard of living for its citizens. Strong economic growth fosters job creation, reduces poverty, and boosts per capital income, leading to overall development and improved quality of life.

Social Well-being: National development also encompasses social development, which includes elements such as education, healthcare, and social security. By investing in these areas, a country can ensure that its citizens have access to quality education, healthcare facilities, and social support systems. This in turn leads to an empowered and skilled workforce, healthier population, and reduced inequality, ultimately contributing to the overall well-being of society.

Infrastructure Development: Infrastructure is another crucial aspects of national development. Quality infrastructure, including transportation networks, communication systems, energy supply, and water resources, is essential for fostering economic growth and social progress. Well-developed infrastructure not only enhanced the efficiency of business operations but also improves the quality of life for citizens by providing better access to essential services.

Environmental Sustainability: In the quest for national development, it is imperatives to also consider environmental sustainability. Balancing economic growth with environmental preservation is essential to ensure long-term prosperity and well-being (Sofoluwe & Oliyide, 2018). Sustainable development practices aim to protect natural resources, minimize pollution, and mitigate climate change impacts, thus safeguarding the environment for future generations.

Global Competitiveness: Strong national development enhances a country competitiveness on the global stages. By building a strong economy, skilled workforce, and robust infrastructure, nations can attract investment, trade opportunities, and foreign partnerships.

Visionary and Guidance: One of the primary reasons why leadership is vital for national development is the ability of leaders to provide visionary guidance (Mello & Tamanini, 2016) Leaders with clear guidance for the future can inspire their citizens and set a roadmap for progress. By articulating a compelling vision, leaders can rally people behind a common cause, driving collective efforts towards achieving development objectives and shaping the future of the nation.

Effective Decision Making: Leadership is also critical for national development due to the role of leaders in strategic decision making. Effective leaders possess the ability to make informed choices, prioritize key initiatives, and navigate complex challenges. By making sound decisions, leaders can steer the country towards economic growth, social progress, and overall development. Effective decision making is essential for allocating resources effectively, fostering innovation, and responding to changing circumstances to ensure sustainable development.

Policy Implementation and Governance: Another aspect of the importance of leadership for national development is the role of leaders in policy implementation and governance (Adeyemi, 2017). Leaders are responsible for formulating and implementing policies that drive socioeconomic progress, address systemic issues, and promote inclusive development. Strong leadership is essential for ensuring that policies are effectively implemented, monitored, and adjusted as needed to achieve desired outcomes. Additionally, leaders play a crucial role in promoting good governance, transparency, and accountability, which are essential for fostering development.

Guidance and Direction: Leadership provides guidance and direction to individuals or groups towards a common goal. A leader sets the vision, goals, and strategies that help navigate the path towards success.

Inspiration and Motivation: Leaders inspire and motivate others to achieve their full potential. Through effective communication and actions, leaders can ignite passion, enthusiasm, and dedication among their followers.

Building Relationship: Good leadership involves building strong relationship based on trust, respect, and integrity. Leaders cultivate a positive works environment where individual feel valued and supported, leading to improved collaboration and teamwork.

Conflict resolution: Leaders play a key role in managing conflict and disputes within their teams or organizations. By promoting open communication and understanding, leaders can address conflicts constructively and maintain harmony.

Accountability and Responsibility: Leaders demonstrate accountability and take responsibility for their actions and decisions. They lead by example and hold themselves and others to high standards of ethics and professionalism.

Development of Others: Leadership involves developing the potential of others through mentorship, coaching, and training. Leaders invest in the growth and development of their team members, empowering them to excel and advance in their careers.

Long Term Vision: Leaders possess a long term vision and strategic perspective that transcends immediate goals. They plan for the future, anticipate changes, and position their organizations for sustained growth and success.

DISADVANTAGES OF NATIONAL DEVELOPMENT

Inequality: While national development can lead to economic growth and social progress, it may also exacerbate existing inequalities within a society. Certain groups or regions may be left behind or marginalized in the development process, creating socio-economic disparities.

Environmental Degradation: Rapid national development can put pressure on natural resources and ecosystems, leading to environmental degradation and pollution. Unsustainable development practices can harm biodiversity, water quality, and air pollution, posing threats to environmental health.

Social Displacement: Infrastructure development projects associated with national development, such as dams, highways, or urban redevelopment, may result in the displacement of communities

or loss of traditional livelihoods. This can lead to social unrest, conflicts, and hardship for affected populations.

Dependence on Foreign Investment: Some countries may become overly reliant on foreign investment or aid for national development projects. This can result in loss of sovereignty, debt burdens, and vulnerability to external economic shocks.

Cultural Erosion: Rapid modernization and urbanization associated with national development can lead to cultural erosion and loss of traditional practices. Indigenous knowledges, languages, and heritage may be endangered as societies embrace western values and lifestyles. Overall, while national development brings numerous benefits in terms of economic growth, social wellbeing, and global competitiveness, it is important to carefully consider and mitigate potential disadvantages such as inequality, environmental degradation, social displacement, dependence on foreign investment, and cultural erosion. Sustainable and inclusive development strategies that prioritize environmental protection, social equity, and cultural preservation are essential for achieving holistic national development.

CONCLUSION

Effective and ethical leadership plays a crucial role in driving national development and progress. A leader's ability to inspire, mobilize and empower their team or country towards a common goal is essential for fostering innovation, enhancing productivity, and promoting social cohesion. It is imperative that leaders prioritize the wellbeing of all citizens, uphold the rule of law, and promote equitable opportunities for all. By championing transparency, accountability, and inclusivity in government, leaders can create an environment conducive to sustainable growth and societal advancement. Ultimately, strong leadership is a key determinant of a nation's success in achieving its developmental goals.

Suggestions

Leadership plays a critical role in the development of a nation. Here are some suggestions on effective leadership for national development:

- Vision and mission. A leader should have a clear vision for the country development and a mission to achieves it. This provides direction and focus for the nations progress.
- Accountability and transparency. A good leader should be accountable to the people and transparent in their actions. This fosters trust and credibility among the population.
- Collaboration and inclusivity. A leader should foster collaboration among different sectors of society, including government, business, and civil society. Inclusivity ensure that all voice are heard and considered in decision making.
- Innovation and adaptability. A leader should be open to new ideas and innovation that can drive progress and adapt to changing circumstances. This allow the country to stay competitive and responsive to global trends.

REFERENCES

- Adeyemi, E. A. (2017). Leadership roles in achieving national development goals: The case of Nigeria. *International Journal of Economics, Commerce, and Management*, 5(2), 43-50.
- Asian Development Bank (2020). Annual report 2020. https://www.adb.org/multimedia/ar2020/#home.
- Avolio, B. J., & Yammarino, F. J. (2013). *Transformational and charismatic leadership: The road head*. Emerald Group Publishing.
- Brown, M. E., & Treviño, L. K. (2006). Ethical leadership: A review and future directions. *The Leadership Quarterly*, *17*, 595-616. <u>https://doi.org/10.1016/j.leaqua.2006.10.004</u>.
- Glass, L. M., & Newig, J. (2019). Governance for achieving the Sustainable Development Goals: How important are participation, policy coherence, reflexivity, adaptation and democratic institutions? *Earth System Governance*, 2. <u>https://doi.org/10.1016/j.esg.2019.100031</u>.
- Hernandez, D. (2017). Leadership and governance for national development in the Philippines. In Proceedings of the SRII Global Conference (pp. 73-77). IEEE.
- Hughes, R. L., Ginnett, R. C., & Curphy, G. J. (2015). Leadership: Enhancing the lessons of experience. McGraw-Hill Education.
- IMF (2021). IMF support for low-income countries, February 16, Washington: International Monetary Fund. <u>https://www.imf.org/en/About/Factsheets/IMF-Support-for-Low-Income-Countries</u>.
- Jones, L., Brown, D., & Palumbo, D. (2020) Coronavirus: A visual guide to the economic impact. BBC News, 3 April 2020. <u>https://www.unic.ac.cy/da/2020/05/08/coronavirus-a-visual-guide-to-the-economic-impact-bbc-news/</u>.
- Mello, J. A., & Tamanini, J. J. (2016). Leadership and sustainable development: A comparative analysis of Brazilian and Swiss leadership models. *International Journal of Sustainable Development & World Ecology*, 23(3), 283-292.
- Northouse, P. G. (2021). Leadership: Theory and practice (9th Edition). SAGE Publications.
- Okpala, K. (2016). Leadership and nation building: The role of leadership for national development. *Entrepreneurship and Sustainability*, 3(1), 54-70.
- Ololube, N. P. (2024). Institutional leadership: Laying the foundation for success. Pearl Publishers.
- Ravindran, R. M. (2020). Role of leadership in national development: A case study of Singapore. *Institute for Leadership and Management*, 2(8), 67-82.
- Sofoluwe, A. B., & Oliyide, K. J. (2018). Leadership and national development in Nigeria: A critical analysis. *International Journal of Scientific Research and Management Studies*, 5(4), 20-28.
- Tarbiat, B., & Choichi, N. (2019). Leadership as a driving force for national development: A case study of Jordan. *International Journal of Management, Economics and Social Sciences*, 8(1), 1-11.
- UNDP. (2016). Leadership for Sustainable Development: A Framework for Action
- World Bank. (2017). World Development Report 2017: Governance and the Law. World Bank.